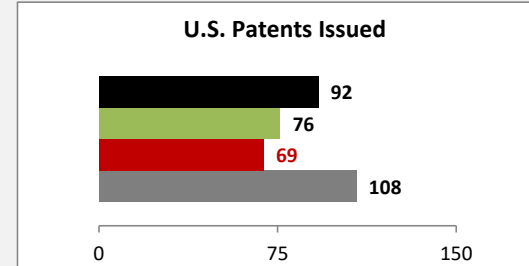
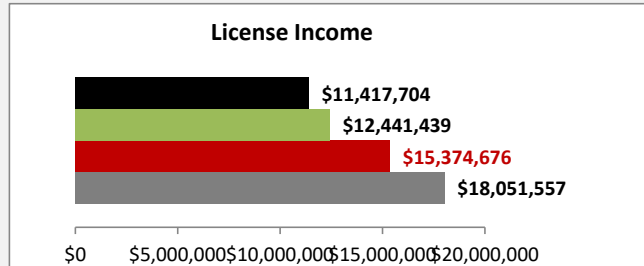


**RUTGERS UNIVERSITY AND PEER INSTITUTIONS
LICENSE INCOME AND PATENTS ISSUED
3-YEAR AVERAGE
FY 2018-2020**

UNIVERSITYWIDE

■ Rutgers University
 ■ Public AAU Peer Average
 ■ Public AAU Aspirants Average
 ■ Public Big Ten Average



Note: Excludes University Systems (California, Maryland, Texas, Texas A&M and SUNY)
 Source: AUTM, Association of University Technology Managers, U.S. Licensing Activity Survey
 (A Survey of Technology Licensing and Relative Activity for U.S. Academic and Nonprofit Institutions and Technology Investment Firms)